

BURBANK WATER AND POWER

MISSION STATEMENT

Our mission at Burbank Water and Power (BWP) is to provide water and electric services to our customers in a safe and reliable manner while providing stable and competitive rates.

BUDGET HIGHLIGHTS

- Water Fund highlights include: Metropolitan Water District (MWD) rate increases, groundwater replenishment costs, a water rate increase, and continuing the build-out of the Recycled Water System.
- Electric Fund highlights include: acquisition of renewable energy projects and resources through collaborative efforts with Southern California Public Power Authority (SCPPA); higher coal prices; and development of a utility Smart Grid to improve outage management, reduce line losses, and expand new customer programs.
- Other highlights include: the upgrade of utility assets to improve efficiency and reliability, and to reduce losses; and providing information to the community on issues and programs related to sustainability, conservation, climate change, greenhouse gases, and other environmental initiatives.

BWP DIVISIONS

The **Power Supply Division** is responsible for BWP's supply of electricity. The Division develops, operates, and builds facilities for the generation and delivery of energy to Burbank. The Division acquires power from a diverse number of resources including wind, solar, hydro, natural gas, coal, and nuclear-using facilities throughout the West. In the near future, the Division expects to add biogas and geothermal resources to this mix. Much of the development is done through Southern California Public Power Authority (SCPPA) for better economics. The Division has a resource goal of 33 percent of Burbank electrical energy produced from renewable energy resources with a minimum rate impact; this has been a standing policy of Burbank since June 2007. The Division operates the Magnolia Power Project (MPP), a SCPPA project located at the BWP site, as well as BWP local generation. The Division conducts the City's wholesale power marketing efforts to minimize the cost of power through energy sales to other energy companies.

The **Electric Services Division** is responsible for the planning, engineering, construction, testing, operation, and maintenance of electric stations, power lines, service drops, and meters. This Division also improves and maintains the City's street lighting system (Fund 129), maintains electrical facilities for power plant and water facilities, and installs fiber-optic lines.

The BWP **Finance Division** is responsible for financial planning and analysis, financial reporting, budgeting, energy risk management, Magnolia Power Project and Tieton Hydropower Project accounting and reporting, rate making, and ensuring access to capital markets. The Division is also responsible for internal controls for BWP, which ensure the integrity of financial information regarding department operations, and support operations for the other divisions including warehousing and fleet maintenance.

The **Customer Service Division** provides customer assistance related to all municipal services accounts, including requests for new service, general account, billing and payment information. This Division also provides community support and educational outreach focusing on water and energy conservation, environmental stewardship, and the community's youth.

The **Water Division** is responsible for the planning, engineering, construction, operation and maintenance of the City's water production, treatment, boosting, storage, and distribution facilities. The distribution facilities include water mains, services, meters, valves, and fire hydrants. This Division acquires supplemental water from the Metropolitan Water District of Southern California. This Division also operates and maintains the potable and recycled water systems for the City.

The **Technology Division** oversees security, telecommunications, operations technology, fiber services, and the Smart Grid program for the utility. This Division operates and maintains the City's radio and telephone systems (Fund 535) and all physical and cyber security for the utility, including aspects of the North American Electric Reliability Corporation's Critical Infrastructure Protection (NERC-CIP) plan compliance. This Division manages BWP's Ethernet Switched Services Network and a fiber-optic communications network within the City, which includes ONE Burbank lit fiber services, as well as dark fiber services.

BURBANK WATER AND POWER - (cont.)

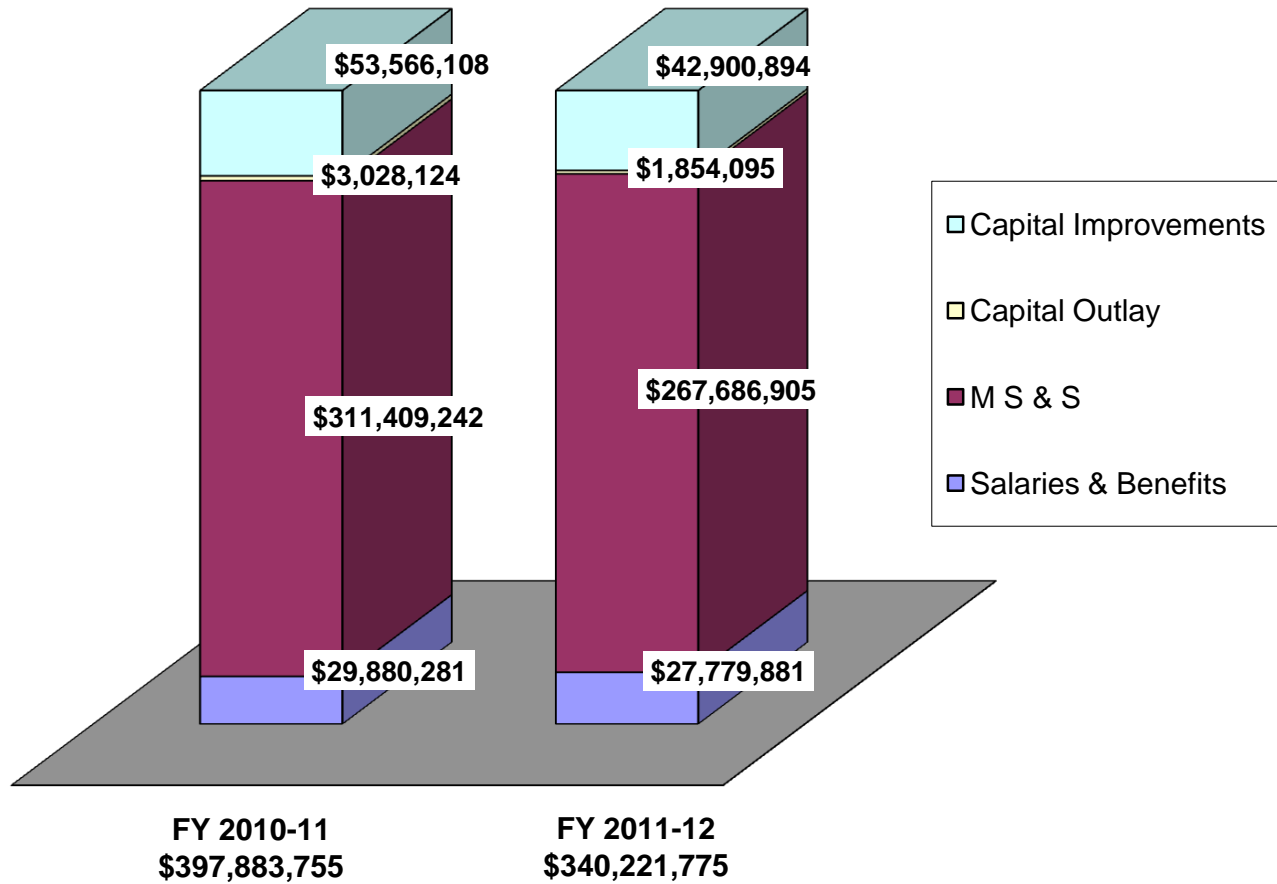
FY 2010-11 WORK PROGRAM HIGHLIGHTS

- Operated and maintained the Burbank Operable Unit (BOU) and maintained a 75 percent annual capacity factor.
- Installed 25 Thermal Storage Units (Ice Bears) on City facilities.
- Installed 300kW of solar photovoltaic generation on utility structures.
- Built a green street demonstration project on Lake Street between Olive Avenue and Magnolia Boulevard.
- Developed a new Electric Integrated Resource Plan.
- Completed Potable Water Master Plan.
- Continued implementation of the Recycled Water Plan.
- Installed 53,000 electric Smart Grid meters.
- Formed two new Underground Districts.

FY 2011-12 WORK PROGRAM GOALS

- Operate the Burbank Operable Unit water treatment plant to remove volatile organic compounds to make the water safe for drinking.
- Enhance the Green Home House Call Program to include more services for low income customers.
- Host a Green Street Dedication Ceremony to demonstrate the stormwater recovery technology and designs implemented on Lake Street.
- Demonstrate stormwater capture technologies on the BWP campus by building a zero run-off system.
- Develop the BWP campus to be a recognized National Sustainable Site by the American Architects Association.
- Begin construction on the Reservoir 1 replacement.
- Expand the Recycled Water System to reduce potable water demand and cost.
- Improve electric system reliability and efficiency, implement energy saving technologies and incorporate renewable energy resources using Smart Grid technology enhancements.
- Convert three 4,000 volt distribution feeders to 12,000 volts (67 of 78 remaining to be converted).

BWP - ELECTRIC *Fund Summary*



ELECTRIC FUND SUMMARY

	EXPENDITURES FY 2009-10	BUDGET FY 2010-11	BUDGET FY 2011-12	CHANGE FROM PRIOR YEAR
STAFF YEARS	278.000	286.000	286.000	
REVENUES AND OTHER INCOME	\$ 238,714,274	\$ 347,572,088	\$ 300,520,051	\$ (47,052,037)
SALARIES & BENEFITS	\$ 27,555,882	\$ 29,880,281	\$ 27,779,881	\$ (2,100,400)
MATERIALS, SUPPLIES, SERVICES	201,177,476	311,409,242	267,686,905	(43,722,337)
CAPITAL OUTLAY	(12,564,333) *	3,028,124	1,854,095	(1,174,029)
CAPITAL IMPROVEMENTS	34,260,025 *	53,566,108	42,900,894	(10,665,214)
TOTAL	\$ 250,429,050	\$ 397,883,755	\$ 340,221,775	\$ (57,661,979)

* Retirements, Revaluations & Transfers

Burbank Water and Power
Electric Fund (496)
Statement of Changes in Net Assets
Fiscal Year 2011-12 Adopted Budget

(\$ in 000's)

	<u>ACTUAL FY 09-10</u>	<u>BUDGET FY 10-11</u>	<u>BUDGET FY 11-12</u>	<u>CHANGE FROM PRIOR YEAR</u>
Retail MWh Sales	\$ 1,136,554	\$ 1,208,934	\$ 1,173,100	\$ (35,834)
Operating Revenues				
Retail	\$ 154,174	\$ 175,253	\$ 170,048	\$ (5,205)
Wholesale	\$ 75,946	\$ 160,000	\$ 120,500	\$ (39,500)
Other Revenues	<u>\$ 4,900</u>	<u>\$ 4,882</u>	<u>\$ 5,523</u>	<u>\$ 641</u>
Total Operating Revenues	\$ 235,020	\$ 331,936	\$ 296,071	\$ (35,865)
Power Supply Expenses				
Retail Power Supply & Transmission	\$ 101,486	119,841	115,439	\$ (4,402)
Wholesale Power Supply	<u>\$ 73,330</u>	<u>\$ 156,500</u>	<u>\$ 118,000</u>	<u>\$ (38,500)</u>
Total Power Supply Expenses	\$ 174,816	\$ 276,341	\$ 233,439	\$ (42,902)
Gross Margin	<u>\$ 60,203</u>	<u>\$ 61,646</u>	<u>\$ 62,632</u>	<u>\$ 986</u>
Operating Expenses				
Distribution	\$ 9,369	\$ 11,621	\$ 11,021	\$ (600)
Administration & Safety	\$ 1,694	\$ 1,903	\$ 1,595	\$ (308)
Finance	\$ 3,935	\$ 3,519	\$ 3,605	\$ 86
Transfer to General Fund for Cost Allocation	\$ 3,859	\$ 4,104	\$ 4,183	\$ 79
Customer Service & Marketing	\$ 3,207	\$ 4,021	\$ 2,607	\$ (1,414)
Public Benefits	\$ 3,631	\$ 4,763	\$ 4,629	\$ (134)
Security & Operations Technology	\$ 457	\$ 530	\$ 905	\$ 375
Telecom & C&M	\$ 2,256	\$ 2,403	\$ 2,224	\$ (179)
Depreciation	<u>\$ 11,018</u>	<u>\$ 14,912</u>	<u>\$ 16,007</u>	<u>\$ 1,095</u>
Total Operating Expense	\$ 39,425	\$ 47,777	\$ 46,777	\$ (1,000)
Operating Income/(Loss)	<u>\$ 20,778</u>	<u>\$ 16,017</u>	<u>\$ 15,855</u>	<u>\$ (162)</u>
Other Income/(Expenses)	\$ (2,548)	\$ (1,927)	\$ (2,177)	\$ (250)
Transfer To General Fund	\$ (9,884)	\$ (10,893)	\$ (10,564)	\$ 329
Aid in Construction	\$ 1,634	\$ 3,085	\$ 1,939	\$ (1,146)
Net Change in Net Assets (Net Income)	<u><u>\$ 9,981</u></u>	<u><u>\$ 6,283</u></u>	<u><u>\$ 5,053</u></u>	<u><u>\$ (1,230)</u></u>

Burbank Water and Power
Electric Fund (496)
Statement of Cash Balances
Fiscal Year 2011-12 Adopted Budget

(\$ in 000's)	ADOPTED BUDGET FY 10-11	ADOPTED BUDGET FY 11-12	MINIMUM RESERVES FY 11-12	RECOMMENDED RESERVES FY 11-12
Unrestricted Cash				
General Operating Reserves	\$ 52,815	\$ 31,740		
Bond Cash ^(a)	\$ 35,000			
Capital Commitments	\$ (35,000)			
Sub-Total Unrestricted Cash	\$ 52,815	\$ 31,740	\$ 27,550	\$ 61,520
Restricted Cash				
Debt Service Fund & Other Restricted Cash	\$ 1,359	\$ 1,359		
Parity Reserve Fund	\$ 9,237	\$ 8,465		
Sub-Total Restricted Cash	\$ 10,596	\$ 9,824		
Total Cash	<u>\$ 63,411</u>	<u>\$ 41,564</u>		

(a) 2010 Electric bond proceeds were \$50 million; \$15 million. Bond cash will be used to pay for capital projects.

Electric Fund

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	EXPENDITURES FY 2009-10	BUDGET FY 2010-11	BUDGET FY 2011-12	CHANGES FROM PRIOR YEAR
REVENUES AND OTHER INCOME				
58020 Retail Revenues	\$ 154,173,689	\$ 175,252,031	\$ 170,047,744	\$ (5,204,287)
58020 Wholesale Revenues	75,945,974	160,000,000	120,500,000	(39,500,000)
58030 Other Revenues	1,230,643	2,849,800	3,490,800	641,000
45015 Interest	1,765,172	1,800,257	1,010,508	(789,749)
58999 Misc. Income	3,964,734	4,585,000	3,532,000	(1,053,000)
58999 Aid-in-Construction	1,634,062	3,085,000	1,939,000	(1,146,000)
	238,714,274	347,572,088	300,520,051	(47,052,037)
SALARIES & BENEFITS				
60001 Salaries/Wages Non-Safety	\$ 25,962,691	\$ 27,277,560	\$ 26,836,199	\$ (441,361)
60006 Overtime Non-Safety	2,707,415	2,205,265	2,398,453	193,188
60012 Fringe Benefits Non-Safety	8,732,887	11,172,889	11,816,983	644,094
60013 Overtime Meals	169	2,903	2,791	(112)
60020 Project Salaries	(5,377,676)	(4,265,906)	(5,525,924)	(1,260,018)
60021 Project Salaries Overhead	(3,069,126)	(5,112,969)	(6,364,826)	(1,251,857)
60022 Car Allowance	15,553	18,450	17,738	(712)
60023 Uniform & Tool Allowance	197,404	122,134	134,325	12,191
60025 Applied Overhead Recovery	(1,613,435)	(1,540,045)	(1,535,858)	4,187
	27,555,882	29,880,281	27,779,881	(2,100,400)
MATERIALS, SUPPLIES, SERVICES				
62000 Utilities	\$ 561,963	\$ 636,336	\$ 592,741	\$ (43,595)
62001 Deferred Charges	(575,935)	(2,702,010)	(875,427)	1,826,583
62030 Property Taxes and Other Taxes	5,034	227,000	12,000	(215,000)
62085 Other Professional Services	5,112,213	10,545,653	8,980,035	(1,565,618)
62160 Hazardous Materials Collection	60,055	30,000	25,500	(4,500)
62170 Private Contractual Services	3,065,042	4,270,685	3,854,561	(416,125)
62180 Landscape Contractual Services	120,873	44,500	92,859	48,359
62220 Insurance	1,002,596	1,237,022	1,250,448	13,426
62225 Custodial Services	10,635	10,300	9,800	(500)
62240 Service of other Depts	3,858,597	4,327,267	4,183,162	(144,105)
62300 Special Departmental Supplies	1,766,409	1,048,125	895,462	(152,664)
62310 Office Supp, Postage, Printing	153,591	103,401	16,925	(86,476)
62316 Software & hardware			862,700	862,700
62381 Cooling Tower Chemicals	49,408	132,000	90,000	(42,000)
62382 Boiler Chemicals	4,572	15,000	15,000	
62383 Power Prod'n Lubrication/Gases	7,481	10,000	20,000	10,000
62405 Uniform & tool Allowance	1,225		23,765	23,765
62415 Uncollectible Water & Electric Expense	557,903	328,125	328,125	
62420 Books & Periodicals	9,987	5,364	10,310	4,946
62430 Auto Equipment Maintenance	188,693	236,060	245,200	9,140
62435 General Equip Maint/Repairs	340,299	524,535	338,520	(186,015)
62440 Office Equip Maint/Repairs	264,363	385,629	530,839	145,210
62445 Paving	5,008	15,400		(15,400)
62450 Building Grounds Maint. & Repair	141,839	158,838	134,943	(23,896)
62455 Equipment Rental	18,856	55,565	35,445	(20,120)
62485 Communications	312,347	449,115	356,671	(92,444)
62496 ERP Amortization	653,773	753,104	841,442	88,338
62520 Public Information	41,856	6,225	4,225	(2,000)
62525 Photography	12,812	23,225	23,225	
62535 In-Lieu Tax	9,883,500	10,892,428	10,564,282	(328,146)
62590 Event Sponsorship	26,870	38,000	35,000	(3,000)
62700 Membership & Dues	96,118	116,371	233,248	116,877
62710 Travel	80,610	205,986	257,624	51,638
62725 Street Lighting Maintenance	(331,665)		45,000	45,000
62735 Emission Permits			376,661	376,661
62745 Safety Programs	5,132	5,963	216,730	210,767
62755 Training	336,454	513,362	590,458	77,096
62765 Education Reimbursement	15,480	22,250	54,300	32,050

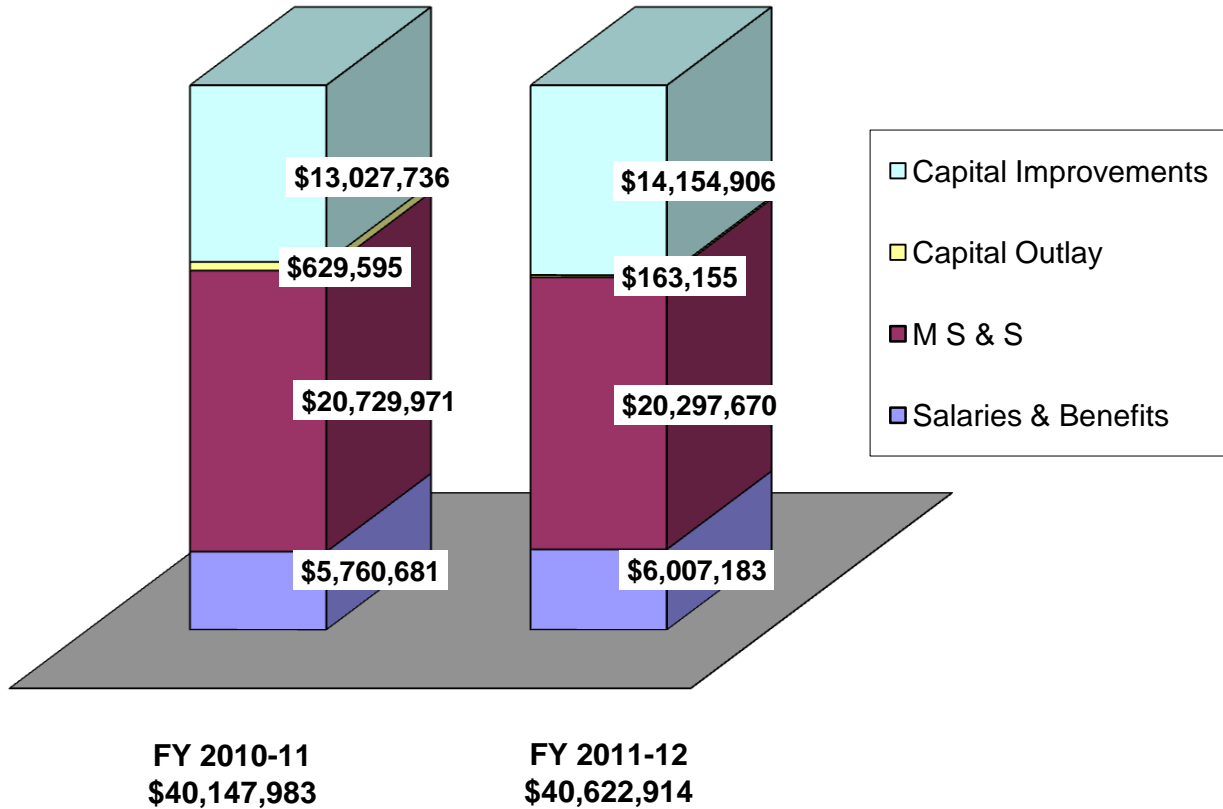
Electric Fund (cont.)

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	EXPENDITURES FY 2009-10	BUDGET FY 2010-11	BUDGET FY 2011-12	CHANGES FROM PRIOR YEAR
MATERIALS, SUPPLIES, SERVICES (cont.)				
62770 Hazardous Matls Collection	\$ 6,300		\$ 5,000	\$ 5,000
62780 Fuel - oil	121,481	219,390	222,250	2,860
62790 DC Intertie - Transmission	676,265	600,000	600,000	
62795 Recycled Water		75,000		(75,000)
62800 Fuel -Gas (incl Transport & Storage)	39,918,935	32,404,924	28,405,720	(3,999,204)
62805 Purchased Power - Retail	62,864,676	62,265,757	60,729,646	(1,536,111)
62805 Purchased Power - Wholesale	50,085,714	156,500,000	118,000,000	(38,500,000)
62820 Bond Interest Expense	3,961,549	6,280,036	4,688,000	(1,592,036)
62825 Bond Issuance Cost	975,902	89,775	87,455	(2,320)
62830 Bank Service Charges	44,888	62,000	72,085	10,085
62840 Small Accessory Tools			33,280	33,280
62850 Other Bond Expenses		44,500	17,800	(26,700)
62895 Miscellaneous	285,586	1,009,037	678,595	(330,442)
63025 Depreciation Expense	11,018,195	14,911,600	16,006,667	1,095,067
63105 Southern Transmission System	3,808,548	4,200,000	5,127,720	927,720
63106 Northern Transmission System	189,959	240,000	240,000	
63110 Mead-Phoenix Transmission	1,247,392	1,246,000	1,340,106	94,106
63115 Mead-Adelanto Transmission	2,232,763	2,511,000	2,768,057	257,057
63120 LADWP Transmission Contracts	2,903,868	3,015,930	3,101,526	85,596
63130 Transmission Expense	1,206,117	1,491,164	1,498,679	7,515
63131 Overhead Recovery (including MPP)	(10,124,393)	(11,646,672)	(12,013,813)	(367,141)
63160 Electric Stations	700	70,000		(70,000)
63165 Maintenance of Electric Equipment		70,000	6,000	(64,000)
63195 Meters	(28,005)	40,000		(40,000)
63205 Electric Equipment	31,198		68,000	68,000
63220 Disposal/Scrapped Inventory	169,403	22,250	22,250	
63235 Leased Property	75,000			
63240 Regulatory Expense	67,250	85,000	199,500	114,500
63280 Supervisory Controls	2,698	5,000		(5,000)
63295 Potable Water	27,397		200,000	200,000
63310 Inventory Overhead	229,847	86,427	310,603	224,176
70009 Office Equipment	293,653	114,298		(114,298)
70011 Operating Equipment	67,962	123,665		(123,665)
70021 Software	308,035	602,337		(602,337)
70023 Capital Contributions	644,599			
	201,177,476	311,409,242	267,686,905	(43,722,337)
CHANGE IN NET ASSETS (NET INCOME)	\$ 9,980,917	\$ 6,282,565	\$ 5,053,265	\$ (1,229,300)
CAPITAL OUTLAY				
15021 Building Improvements/Infrastructure			\$ 602,000	\$ 602,000
15041/15081 Mach & Equip and Other Utility Assets	(172,585)	1,407,232	1,252,095	(155,137)
15090 Furnitures	(1,097,898)			0
15101 Vehicles	(8,346,161)	427,175		(427,175)
15111 Computers & Software	(2,947,689)	1,193,717		(1,193,717)
	(12,564,333) *	3,028,124	1,854,095	(1,174,029)
CAPITAL IMPROVEMENTS				
15011 Land Improvements	\$ (2,276,243)			
15021 Building Improvements/Infrastructure	290,627,678	7,671,965	37,641,143	29,969,178
15041/15081 Mach & Equip and Other Utility Assets	(222,980,881)	45,894,143	5,259,751	(14,162,249)
15050 Interest in Other Facilities	(31,110,529)			
	34,260,025 *	53,566,108	42,900,894	15,806,929
FUND TOTAL	\$ 250,429,050	\$ 397,883,755	\$ 340,221,775	\$ (31,189,836)

* Retirements, Revaluations & Transfers

BWP - WATER *Fund Summary*



WATER FUND SUMMARY

	EXPENDITURES FY 2009-10	BUDGET FY 2010-11	BUDGET FY 2011-12	CHANGE FROM PRIOR YEAR
STAFFING	50.000	51.000	51.000	
REVENUES AND OTHER INCOME	\$ 23,170,738	\$ 27,954,894	\$ 27,110,780	\$ (844,114)
SALARIES & BENEFITS	\$ 4,082,718	\$ 5,760,681	\$ 6,007,183	\$ 246,502
MATERIALS, SUPPLIES, SERVICES	17,737,078	20,729,971	20,297,670	(432,301)
CAPITAL OUTLAY	(2,775,453) *	629,595	163,155	(466,440)
CAPITAL IMPROVEMENTS	15,573,634 *	13,027,736	14,154,906	1,127,170
TOTAL	\$ 34,617,977	\$ 40,147,983	\$ 40,622,914	\$ 474,931

* Retirements, Revaluations & Transfers

Burbank Water and Power
Water Fund (497)
Consolidated Potable and Recycled Water
Statement of Changes in Net Assets
Fiscal Year 2011-12 Adopted Budget

(\$ in 000's)

	<u>ACTUAL FY 09-10</u>	<u>BUDGET FY 10-11</u>	<u>BUDGET FY 11-12</u>	<u>CHANGE FROM PRIOR YEAR</u>
Domestic Sales in CCF's	7,989,894	8,262,548	7,624,038	(638,510)
Operating Revenues				
Potable Water	\$ 19,798	\$ 24,009	\$ 23,268	\$ (741)
Recycled Water	\$ 1,674	\$ 2,165	\$ 2,419	\$ 254
Other	<u>\$ 646</u>	<u>\$ 600</u>	<u>\$ 600</u>	<u>\$ -</u>
Total Operating Revenues	\$ 22,119	\$ 26,774	\$ 26,287	\$ (487)
Water Supply Expenses				
WCAC	<u>\$ 9,342</u>	<u>\$ 11,294</u>	<u>\$ 10,654</u>	<u>\$ (640)</u>
Total Water Supply Expenses	\$ 9,342	\$ 11,294	\$ 10,654	\$ (640)
Gross Margin	<u>\$ 12,777</u>	<u>\$ 15,480</u>	<u>\$ 15,633</u>	<u>\$ 153</u>
Operating Expenses				
Operations & Maintenance - Potable	\$ 3,924	\$ 5,578	\$ 5,778	\$ 200
Operations & Maintenance - Recycled	\$ 691	\$ 1,000	\$ 1,128	\$ 128
Allocated O&M & Security	\$ 1,343	\$ 1,334	\$ 1,327	\$ (7)
Admin & Finance	\$ 611	\$ 800	\$ 646	\$ (154)
Transfer to General Fund for Cost Allocation	\$ 796	\$ 888	\$ 744	\$ (144)
Depreciation	<u>\$ 2,569</u>	<u>\$ 3,218</u>	<u>\$ 3,568</u>	<u>\$ 350</u>
Total Operating Expenses	\$ 9,934	\$ 12,818	\$ 13,191	\$ 373
Operating Income/(Loss)	<u>\$ 2,843</u>	<u>\$ 2,662</u>	<u>\$ 2,442</u>	<u>\$ (220)</u>
Other Income/(Expenses)	\$ (222)	\$ (1,054)	\$ (962)	\$ 92
Transfer To General Fund	\$ (1,040)	\$ (1,172)	\$ (1,149)	\$ 23
Aid in Construction	\$ 1,025	\$ 1,028	\$ 475	\$ (553)
Change in Net Assets (Net Income)	<u><u>\$ 2,607</u></u>	<u><u>\$ 1,464</u></u>	<u><u>\$ 806</u></u>	<u><u>\$ (658)</u></u>

Burbank Water Power
Water Fund (497)
Statement of Cash Balances
Fiscal Year 2011-12 Adopted Budget

(\$ in 000's)

	ADOPTED BUDGET FY 10-11	ADOPTED BUDGET FY 11-12	MINIMUM RESERVES FY 11-12	RECOMMENDED RESERVES FY 11-12
Unrestricted Cash				
Cash Balance	\$ (16,724)	\$ 12,233		
Bond Proceeds	\$ 38,914			
Sub-Total Unrestricted Cash	\$ 22,190	\$ 12,233	\$ 4,370	\$ 11,570
Restricted Cash				
Debt Service	\$ 204	\$ 204		
Parity Reserve	\$ 3,191			
Sub-Total Restricted Cash	\$ 3,395	\$ 204		
Total Cash	<u>\$ 25,585</u>	<u>\$ 12,437</u>		

Water Fund

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		EXPENDITURES	BUDGET	BUDGET	CHANGE FROM
		FY 2009-10	FY 2010-11	FY 2011-12	PRIOR YEAR
REVENUES AND OTHER INCOME					
58000	Potable Retail Revenues	\$ 19,797,996	\$ 24,009,295	\$ 23,267,920	\$ (741,375)
58010	Recycled Revenues	1,674,036	2,164,601	2,418,598	253,997
45015	Interest	346,972	152,898	349,262	196,364
58999	Misc. Income	326,643	600,000	600,000	
58999	Aid-in-Construction	1,025,091	1,028,100	475,000	(553,100)
		23,170,738	27,954,894	27,110,780	(844,114)
SALARIES & BENEFITS					
60001	Salaries	\$ 4,694,069	\$ 5,272,089	\$ 5,289,791	\$ 17,702
60006	Overtime	308,606	147,735	247,548	99,813
60012	Fringe Benefits	1,882,460	2,280,125	2,681,181	401,056
60013	Overtime Meals	9	838	739	(99)
60020	Project Salaries	(1,803,145)	(868,183)	(994,327)	(126,144)
60021	Project Salaries Overhead	(784,797)	(862,806)	(1,016,477)	(153,671)
60022	Car Allowance	2,075	2,550	2,462	(88)
60023	Uniforms and Tool Allowance	13,934	8,340	15,675	7,335
60025	Applied Overhead Recovery	(230,491)	(220,006)	(219,408)	598
		4,082,718	5,760,681	6,007,183	246,502
MATERIALS, SUPPLIES, SERVICES					
62000	Utilities	\$ 333,366	\$ 346,386	\$ 350,859	\$ 4,473
62001	Deferred Charges	168,986	494,000	(338,661)	(832,661)
62005	Electricity for Water pumping	795,378	953,673	917,002	(36,671)
62085	Professional Services Agreement	222,445	392,524	928,036	535,513
62170	Private Contractual Services	48,208	162,816	376,109	213,293
62180	Landscape Contractual Services	63,660	78,000	77,570	(430)
62220	Insurance	123,921	139,295	154,550	15,255
62225	Custodial Services	2,735			
62240	Service of other Depts	795,742	921,134	744,290	(176,844)
62300	Special Departmental Supplies	195,747	292,868	343,139	50,271
62310	Office Supp, Postage, Printing	52,071	28,849	20,375	(8,474)
62316	Software & hardware			89,326	89,326
62320	Telephone Supplies & Maintenance	3,143			
62380	Chemicals	77,172	128,450	136,000	7,550
62405	Uniform & tool allowance	477	8,500	385	(8,115)
62415	Uncollectible Water and Electric Exp	34,118	46,875	46,875	
62420	Books & Periodicals	1,342	486	500	14
62430	Auto Equipment Maintenance	29,244	1,940	2,700	760
62435	General Equip Maint/Repairs	32,728	48,435	46,980	(1,455)
62440	Office Equip Maint/Repairs	38,015	55,891	77,764	21,872
62445	Paving	76,226	1,100	72,500	71,400
62450	Building Grounds Maintenance & Repair	18,078	34,133	28,308	(5,825)
62455	Equipment Rental	3,246	8,135	4,055	(4,080)
62485	Communications	51,604	73,582	73,223	(358)
62496	ERP Amortization	106,411	93,080	104,935	11,855
62520	Public Information	218,751	4,275	2,275	(2,000)
62525	Photography	11,293	20,275	20,275	
62535	In-Lieu Tax	1,039,532	1,172,052	1,148,950	(23,102)
62590	Event Sponsorship	26,993	35,000	32,000	(3,000)
62700	Membership & Dues	37,341	40,852	52,902	12,051
62710	Travel	3,595	10,377	13,195	2,817
62725	Street Lighting Maintenance	2,564			
62735	Emission Credits	39,813	71,250	60,500	(10,750)
62745	Safety Programs	553	737	30,770	30,033
62755	Training	45,718	76,016	69,006	(7,010)
62765	Education Reimbursement	1,914	2,750	6,600	3,850
62775	Purchased Water	8,585,546	10,386,959	9,751,400	(635,559)
62780	Fuel - Oil	58,214			
62820	Bond/Note Interest Expense	238,247	1,207,000	1,311,000	104,000

Water Fund (cont.)

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	EXPENDITURES FY 2009-10	BUDGET FY 2010-11	BUDGET FY 2011-12	CHANGE FROM PRIOR YEAR
MATERIALS, SUPPLIES, SERVICES (cont.)				
62825 Bond Issuance Cost	\$ 4,221	\$ 5,627	\$ 10,809	\$ 5,182
62830 Bank Service Charges	6,286	8,000	9,415	1,415
62840 Small Accessory Tools			20,220	20,220
62850 Other bond expenses		5,500	2,200	(3,300)
62895 Miscellaneous	16,920	42,166	32,705	(9,461)
63025 Depreciation Expense	3,758,222	3,218,400	3,568,000	349,600
63131 Overhead Recovery	35,922	(26,842)	(207,302)	(180,460)
63220 Disposal/Scrapped Inventory	20,938	2,750	2,750	
63290 Water Testing	1,872	5,000	5,000	
63295 Water Pumping Equipment	15,419		22,000	22,000
63310 Inventory Overhead	29,808	650	76,183	75,533
70009 Office Equipment	58,915	17,627		(17,627)
70010 Automotive Equipment	20,809			
70011 Operating Equipment	21,591	60,401		(60,401)
70021 Software	82,349	52,998		(52,998)
70023 Capital Contributions	79,670			
	17,737,078	20,729,971	20,297,670	(432,301)
CHANGE IN NET ASSETS (NET INCOME)	\$ 1,350,942	\$ 1,464,241	\$ 805,927	\$ (658,314)
CAPITAL OUTLAY				
15021 Building Improvements/Infrastructure			\$ 15,000	\$ 15,000
15041/15081 Mach & Equip and Other Utility Assets	440	55,125	148,155	93,030
15090 Furniture	(220,069)			
15101 Vehicles	(2,205,681)	439,825		(439,825)
15111 Computers & Software	(350,144)	134,645		(134,645)
	(2,775,453) *	629,595	163,155	(466,440)
CAPITAL IMPROVEMENTS				
15011 Land Improvements	\$ 43			
15021 Building Improvements/Infrastructure	73,611,094	277,035	13,659,331	13,382,296
15041/15081 Mach & Equip and Other Utility Assets	(58,037,502)	12,750,701	495,575	(12,255,126)
	15,573,634 *	\$ 13,027,736	\$ 14,154,906	\$ 1,127,170
FUND TOTAL	\$ 34,617,977	\$ 40,147,983	\$ 40,622,914	\$ 474,931

* Retirements, Revaluations & Transfers

ELECTRIC

AUTHORIZED POSITIONS

CLASSIFICATION TITLES Full Time	STAFF YEARS 2010-11	STAFF YEARS 2011-12	CHANGE FROM PRIOR YEAR
GENERAL MGR - BWP	1.000	1.000	
ASST GEN'L MGR / CUST. SERVICE & MKTG.	1.000	1.000	
ASST GEN'L MANAGER / ELEC. DIST.	1.000	1.000	
ASST GEN'L MANAGER / POWER SUPPLY	1.000	1.000	
ASST GEN'L MANAGER/TECHNOLOGY (CTO)	1.000	1.000	
ACCOUNT CLERK	3.000	3.000	
ADMIN OFFICER/BWP	1.000	1.000	
ADMIN SUPPORT	1.000		(1.000)
ADMIN TECH		1.000	1.000
ASST POWER PRODUCTION SUPT	2.000	2.000	
CHIEF FINANCIAL OFFICER	1.000	1.000	
COMMUNICATIONS NETWORK ENGINEER	1.000	1.000	
CONST & MAINT WORKER	1.000	1.000	
CONSERVATION CLERK		1.000	1.000
CUSTOMER PROGRAMS ASST	2.000	3.000	1.000
CUSTODIAN	6.000	5.000	(1.000)
CUSTOMER PROG COOR	1.000		(1)
CUSTOMER SERV SUPV	4.000	4.000	
CUSTOMER SERVICE REP I	5.000	5.000	
CUSTOMER SERVICE REP II	8.000	10.000	2.000
CUSTOMER SERVICE REP III	7.000	7.000	
CYBER/PHYSICAL SCRTY ENGINEER	1.000		(1.000)
DATABASE ADMINISTRATOR III	1.000	1.000	
ELEC ENGINEERING ASSOC	9.000	8.000	(1.000)
ELEC ENGINEERING ASST	3.000	3.000	
ELEC SERVICE PLANNER	1.000	1.000	
ELEC SUPERVISOR	5.000	4.000	(1.000)
ELECTRICIAN	12.000	16.000	4.000
ELECTRICIAN APPRENTICE	4.000		(4.000)
ENERGY TRADR/SCHEDLER I	1.000		(1.000)
ENERGY TRADR/SCHEDLR II	2.000	2.000	
ENGINEERING TECH	2.000	2.000	
ENVIRON & SAFETY MANAGER	1.000	2.000	1.000
ENVIRON SERVICES & SAFETY MANAGER	1.000		(1.000)
EXECUTIVE ASST	1.000	1.000	
FACILITIES MAINT. SUPERVISOR (CUSTODIAL SUPV)	1.000	1.000	
FACILITIES TECHNOLOGY COORD	2.000	2.000	
FIELD SERVICES REP II	8.000	5.000	(3.000)
FIELD SERVICES REP III	3.000	3.000	
FIN PLAN & RISK MANAGER	1.000	1.000	
FINANCIAL ACCOUNTING MANAGER/BWP	1.000	1.000	
FINANCIAL ANALYST	2.000	2.000	
FLEET MAINTENANCE TECH	6.000	6.000	
FLEET MANAGER	1.000	1.000	
INDUSTRIAL PAINTER	2.000		(2.000)
INFORMATION SYS ANAL I	1.000	1.000	
INFORMATION SYS ANAL III	1.000		(1.000)
INFORMATION SYS ANAL II		1.000	1.000
INFORMATION SYS ANAL IV	1.000		(1.000)
INSTRUMENT CTRL TECH	2.000	2.000	
INSTRUMENT CTRL SUPERVISOR	1.000	1.000	
LEGISLATIVE ANALYST	1.000	1.000	
LINE MECH APPRENTICE	12.000	3.000	(9.000)
LINE MECHANIC	14.000	23.000	9.000

ELECTRIC
AUTHORIZED POSITIONS - (cont.)

CLASSIFICATION TITLES Full Time	STAFF YEARS 2010-11	STAFF YEARS 2011-12	CHANGE FROM PRIOR YEAR
LINE MECHANIC SUPV	4.000	4.000	
MANAGER CUST SERV OPER	2.000	2.000	
MANAGER ELECTRIC EQUIPMENT	1.000	1.000	
MANAGER ELECT DIST	1.000	1.000	
MANAGER ENERGY CONT. CTR	1.000	1.000	
MANAGER SECURITY SYSTEMS		1.000	1.000
MANAGER T&D ENGINEERING	1.000	1.000	
MARKETING ASSOCIATE		2.000	2.000
MARKETING MANAGER	1.000	1.000	
METAL WORKER	1.000	1.000	
MGR TELECOMMUNICATIONS	1.000	1.000	
NETWORK SUPPORT ANALYST IV		1.000	1.000
PAINTER		2.000	2.000
POWER PLANT MAINT TRAINEE	1.000		(1.000)
POWER PLNT MAINT SUPV	2.000	2.000	
POWER PLANT MECHANIC	4.000	5.000	1.000
POWER PLANT OPERATOR	16.000	16.000	
POWER PLANT SHIFT SUPV	4.000	5.000	1.000
POWER PRODUCTION ENGINEER	1.000	1.000	
POWER RESOURCE MGR	1.000	1.000	
POWER PRODUCTION MANAGER	1.000	1.000	
POWER SUPPLY SCHEDULER	1.000	2.000	1.000
POWER SYSTEM OPER I	1.000	1.000	
POWER SYSTEM OPER II	12.000	12.000	
PRINCIPAL UTIL ACCTG ANALYST	1.000	1.000	
PRINCIPAL ELEC ENGR	5.000	4.000	(1.000)
PRINCIPAL PWR ENGINEER		1.000	1.000
PRINCIPAL PWR SYS OPER	2.000	2.000	
RATES & PROGRAMS ANALYST	1.000	1.000	
SECURITY GUARD	4.000	4.000	
SKILLED WORKER	1.000	1.000	
SR CLERK	5.000	5.000	
SR CONDUIT MECHANIC	1.000	1.000	
SR CONSVTN ADV	1.000		(1.000)
SR CONTROL OPERATOR	4.000	4.000	
SR ELEC SERVICE PLANNER	1.000	1.000	
SR ELECTRICAL ENGR	4.000	5.000	1.000
SR ELECTRICAL ENGR - SYSTEM PLANNING	1.000		(1.000)
SR ELECTRICIAN	5.000	6.000	1.000
SR ENGINEERING TECH	1.000	1.000	
SR FLEET MAINT TECH	2.000	2.000	
SR INSTRUMENT CONTROL TECH	1.000	1.000	
SR LINE MECHANIC	6.000	6.000	
SR POWER PLANT MECH	4.000	4.000	
SR SECRETARY	5.000	5.000	
SR SECURITY GUARD	1.000	1.000	
SR TEST TECHNICIAN	4.000	4.000	
SR UTILITY ACCTG ANALYST	1.000	1.000	
STOREKEEPER	4.000	6.000	2.000
SUPERVISING ACCOUNT CLERK	1.000	1.000	
TECHNOLOGY MANAGER	1.000	1.000	
TEST TECH SUPERVISOR	2.000	2.000	
TEST TECHNICIAN	5.000	5.000	

ELECTRIC
AUTHORIZED POSITIONS - (cont.)

CLASSIFICATION TITLES Full Time	STAFF YEARS 2010-11	STAFF YEARS 2011-12	CHANGE FROM PRIOR YEAR
TRADES & CRAFTS LEADWORKER	1.000	1.000	
UTILITY LINE MECHANIC	1.000	1.000	
WAREHOUSE MANAGER/BWP	1.000	1.000	
TOTAL STAFF YEARS	286.000	288.000	

WATER
AUTHORIZED POSITIONS

CLASSIFICATION TITLES Full Time	STAFF YEARS 2010-11	STAFF YEARS 2011-12	CHANGE FROM PRIOR YEAR
ASST GEN'L MANAGER / WATER	1.000	1.000	
CIVIL ENG ASSISTANT/BWP	2.000	2.000	
CIVIL ENGINEERING ASSOC/BWP	3.000	3.000	
MANAGER WATER ENGN / PLANNING	1.000	1.000	
MANAGER WATER PROD / OPER	1.000	1.000	
PIPEFITTER	7.000	7.000	
PIPEFITTER APPRENTICE	4.000	4.000	
PIPEFITTER/OPERATOR	3.000	3.000	
PRINCIPAL CIVIL ENGR	2.000	2.000	
SR CLERK	2.000	2.000	
SR ENGINEERING TECH	2.000	2.000	
SR SECRETARY	1.000	1.000	
SR SURVEY AIDE	2.000	2.000	
SR WATER PLANT MECH	2.000	2.000	
SR WATER PLANT OPER	3.000	3.000	
UTILITY WORKER	1.000	1.000	
WATER MAINT/CONST SUPT	1.000	1.000	
WATER METER MECHANIC	2.000	2.000	
WATER PLANT OPERATOR	3.000	3.000	
WATER QUALITY ANALYST	1.000	1.000	
WATER QUALITY SPEC (CROSS CONN CTRL SPEC)	1.000	1.000	
WATER SERVICES PLANNER	1.000	1.000	
WATER SUPERVISOR	5.000	5.000	
TOTAL STAFF YEARS	51.000	51.000	

COMMUNICATIONS
AUTHORIZED POSITIONS

CLASSIFICATION TITLES Full Time	STAFF YEARS 2010-11	STAFF YEARS 2011-12	CHANGE FROM PRIOR YEAR
COMM TECHNICIAN	2.000	3.000	1.000
COMM TECH SUPERVISOR	1.000	1.000	
MANAGER COMM SYSTEM	1.000	1.000	
SR COMM TECHNICIAN	1.000	1.000	
TEST TECH SUPERVISOR	1.000		(1.000)
TOTAL STAFF YEARS	6.000	6.000	
TOTAL BWP STAFFING	343.000	345.000	

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